



Editorial

It is our great pleasure to bring you the first number of the IJISPM - International Journal of Information Systems and Project Management.

The mission of the IJISPM is the dissemination of new scientific knowledge on information systems management and project management, encouraging further progress in theory and practice.

In this inaugural issue, readers will find important contributions by several internationally renowned and experienced researchers, briefly described below.

As Björn Johansson and Markus Lahtinen state in their article “Getting the balance right between functional and non-functional requirements: the case of requirement specification in IT procurement”, IT procurement represents a business process of high importance, including the ability to articulate requirements that the procurement deals with. Furthermore, specifying requirements is of importance for both procurer and potential supplier, as it functions as the central contractual element between the two. The purpose of this article is two-fold: (i) to show how established terminology for requirement specification is represented in current call for bids for the procurement of IT; and (ii) to introduce an organizing framework that may assist procurers in actively addressing functional requirements and business requirements. Ten “call for bids” were examined from a Swedish national procurement database. From the analysis of the bids, it can be concluded that: (i) the call for bids displays a high degree of precision regarding hardware aspects, but less precision regarding software; (ii) supplier experience and competence is stressed, but rarely elaborated on in detail; and (iii) call for bids vagueness may be used as a lock-in opportunity for suppliers. From the discussion on this, a tentative procurement framework is suggested, aiming on increasing the logical transparency for the procurement of IT.

The second article “A multi-layered software architecture model for building software solutions in an urbanized information system” is co-authored by Sana Guetat and Salem Dakhli. The concept of Information Systems urbanization has been proposed since the late 1990’s in order to help organizations building agile information systems. Nevertheless, despite the advantages of this concept, it remains too descriptive and presents many weaknesses. In particular, there is a lack of useful architecture models dedicated to defining software solutions compliant with information systems urbanization principles and rules. Moreover, well-known software architecture models do not provide sufficient resources to address the requirements and constraints of urbanized information systems. In this paper, the authors draw on the “information city” framework to propose a model of software architecture - called the 5+1 Software Architecture Model - which is compliant with information systems urbanization principles and helps organizations in building urbanized software solutions. This framework improves the well-established software architecture models and allows the integration of new architectural paradigms. Furthermore, the proposed model contributes to the implementation of information systems urbanization in several ways. On the one hand, this model devotes a specific layer to applications integration and software reuse. On the other hand, it contributes to the information system agility and scalability due to its conformity to the separation of concerns principle.

Economies of scale can be seen as some kind of “holy grail” in state of the art literature on the development of sets of related software systems. Software product line methods are often mentioned in this context, due to the variability management aspects they propose, in order to deal with sets of related software systems. Both variability management and software product lines already have a strong presence in theoretical research, but in real-life software product line projects trying to obtain economies of scale still tend to fall short of target. The objective of the third paper, “A case study on variability management in software product lines: identifying why real-life projects fail”, presented by Tom Huysegoms, Monique Snoeck, Guido Dedene, Antoon Goderis and Frank Stumpe, is to study this gap between theory



International Journal of Information Systems and Project Management

ISSN (print):2182-7796, ISSN (online):2182-7788, ISSN (cd-rom):2182-780X

Available online at www.sciencesphere.org/ijispm

and reality through a case study in order to analyze why such a gap exists, and to find a way to bridge it. Through analysis of the causes of failure identified by the stakeholders in the case study, the underlying problem, which is found to be located in the requirements engineering phase, is crystallized. The identification of a framework describing the problems will provide practitioners with a better focus for future endeavors in the field of software product lines, so that economies of scale can be achieved.

We would like to take this opportunity to express our gratitude to the distinguished members of the Editorial Board, for their commitment and for sharing their knowledge and experience in supporting the IJISPM.

Finally, we would like to express our gratitude to all the authors who submitted their work, for their insightful visions and valuable contributions.

We hope that you, the readers, find the International Journal of Information Systems and Project Management an interesting and valuable source of information for your continued work.

The Editor-in-Chief,

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